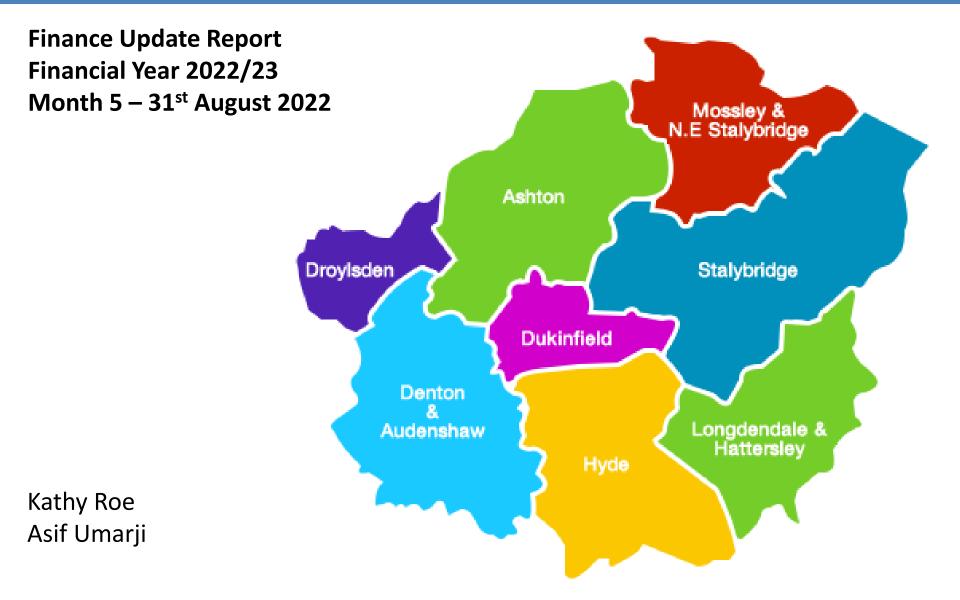
# **Tameside Strategic Commission**





NHS

**Integrated** Care

### Period 5 Finance Report

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This report covers spend across the Tameside Strategic Commission (Delegated Tameside Locality budgets from Greater Manchester Integrated Care Board (ICB), Tameside Metropolitan Borough Council (TMBC)) and Tameside & Glossop Integrated Care Foundation Trust (ICFT).

Forecasts reflect a full 12 months for TMBC, but only 9 months for the ICB for the period 1 July 2022 to 31 March 2023.

It does not incorporate financial data for Tameside & Glossop CCG, which ceased to exist on 30 June 2022. The CCG closedown position has been reported separately.

The report does not capture any health spend relating to Glossop, where commissioning responsibility was transferred to Derby & Derbyshire ICB from 1 July 2022.

## **Finance Update Report – Executive Summary**

Tameside & Glossop CCG formally closed down on 30th June 2022, with responsibilities transferring to either Greater Manchester ICB or Derby & Derbyshire ICB. As such the scope of this report is different to that of previous months.

Reporting for TMBC and ICFT continues as usual, but the CCG position has been replaced by budgets delegated to the Tameside Locality by GM ICB. The report no longer includes any health spend relating to Glossop, where commissioning responsibility was transferred to Derbyshire.

Month 5 is the second month in which the ICB has been operational. As such final approved delegated budgets at locality level have not yet been confirmed. Work is ongoing to finalise budgets, but in the meantime this report presents indicative locality budgets.

Plans for Tameside were submitted for delivery of a £595k surplus in 22/23. At M5 we assume that this plan will be delivered, which in line with wider ICB reporting for M5. The plan to deliver a surplus requires savings of £7.8m to be found, and whilst there is risk of achievement, it is currently expected that Tameside will be on target, however work continues to ensure that savings identified become recurrent.

As highlighted previously, the Council is facing significant and growing inflationary pressures across a number of areas, combined with demand pressures in Adults and Children's services, resulting in a significant forecast overspend by 31 March 2023 of £11,117k. This represents a £1,188k improvement since M4, driven largely by additional investment income resulting from increases to interest rates.

Ongoing demand and cost pressures on Council budgets will have implications for the 2023/24 budget and work is in progress to identify mitigations for 2022/23, whilst planning for 2023/24.

#### **ICB Locality Position**

Final delegated budgets for localities are not yet in place. As such indicative budgets have been reported, with an assumption that we will deliver a £595k surplus as per plan (and consistent with wider ICB reporting for M5).

#### Council Financial Position (£11,117k)

The forecast overspend on Council budgets has improved by £1,188k since M4, driven largely by additional investment income resulting from increases to interest rates. However there is still significant work required to balance the 22/23 position.

#### ICFT Position (£1,616k)

YTD adverse variance to plan, driven by a shortfall against efficiency target and continued pressures within Urgent and Emergency care and delayed discharges.

Forecast Position £000's	Forecast Position			Varia	ance	Gross Position		
	Budget	Forecast	Variance	Previous	Movement	Expenditure	Income	
				Month	in Month	Budget	Budget	
ICB Expenditure	82,539	82,539	0	0	0	82,539	0	
TMBC Expenditure	208,609	219,726	(11,117)	(12,305)	1,188	582,295	(373,686)	
Integrated Commissioning Fund	291,148	302,265	(11,117)	(12,305)	1,188	664,834	(373,686)	

	Forec	ast Position	(Net)	Net Va	riance	Gross Position		
Forecast Position £000's	Budget	Forecast	Variance	Previous Month	Movement in Month	Expenditure Budget	Income Budget	
Mental Health	6,475	6,475	0	0	0	6,475	0	
Primary Care	36,441	36,441	0	0	0	36,441	0	
Continuing Care	9,266	9,266	0	0	0	9,266	0	
Community	30,357	30,357	0	0	0	30,357	0	
Adults	43,731	46,447	(2,716)	(2,716)	0	103,772	(60,041)	
Children's Services - Social Care	56,785	58,248	(1,463)	(1,160)	(303)	68,877	(12,092)	
Education	7,129	8,370	(1,241)	(1,729)	487	33,250	(26,121)	
Individual Schools Budgets	0	0	0	0	0	132,259	(132,259)	
Population Health	14,072	13,925	147	147	0	16,290	(2,218)	
Place	58,424	66,327	(7,903)	(7,903)	0	123,218	(64,794)	
Governance	9,099	9,021	79	72	6	71,446	(62,347)	
Finance & IT	9,759	9,489	269	194	75	11,411	(1,652)	
Quality and Safeguarding	154	154	0	0	0	397	(243)	
Capital and Financing	4,513	2,998	1,515	593	922	8,680	(4,167)	
Contingency	(151)	(346)	195	195	0	7,291	(7,442)	
Corporate Costs	5,093	5,092	1	1	0	5,403	(310)	
Integrated Commissioning Fund	291,148	302,265	(11,117)	(12,305)	1,188	664,834	(373,686)	
ICB Expenditure	82,539	82,539	0	0	0	82,539	0	
TMBC Expenditure	208,609	219,726	(11,117)	(12,305)	1,188	582,295	(373,686)	
Integrated Commissioning Fund	291,148	302,265	(11,117)	(12,305)	1,188	664,834	(373,686)	

#### **Tameside Locality**

Month 5 is the second month in which the ICB has been operational. As such final approved locality delegated budgets have not yet been confirmed. Work is ongoing to finalise budgets, but in the meantime this report presents indicative locality budgets. Plans for Tameside assumed delivery of a £595k surplus in 22/23. At M5 we assume that this plan will be delivered, which in line with wider ICB reporting for M5.

The plan to deliver a surplus requires savings of £7.8m to be found, and whilst there is risk of achievement, it is currently expected that Tameside will be on target, however work continues to ensure that savings identified become recurrent.

More detailed variance analysis will be available from M6. On the basis that spend from April – June has been already been reported in CCG closedown accounts, ICB budgets cover 9 months from July 2022 – March 2023.

#### **Greater Manchester Integrated Care**

Overall, NHS GM is reporting being on plan both YTD and forecast, delivering a surplus of £10.6m (YTD) and £63.6m (FOT), including the impact of Q1 delivery in the 10 CCGs.

The key risk to the forecast financial position is the delivery of £188.8m of efficiencies, with a potential under delivery of £61m, when schemes have been subject to risk stratification

The main pressures within the financial position relate to higher than budgeted activity within the private sector and higher volumes and average cost per case than budgeted for mental health placements.

### Integrated Commissioning Fund – Council Budgets

#### The Month 5 forecast is for a significant overspend of £11,117k by the end of the financial year.

The overall forecast outturn on Council budgets has improved by **£1,188k** since period 4, and is a net movement reflecting a £0.303m adverse movement on Children's Social Care due to a high cost placement, combined with a reduced forecast overspend on SEN Transport of £487k, additional investment interest of £922k as a result of increases to interest rates, and a small increase to forecast staffing underspends as a result of vacancies in the Governance and Finance & IT Directorates.

**Children's Social Care overspend:** The Directorate forecast position for Children's Social Care as at period 5 is an overspend of (£1,463K); an adverse increase of (£303K) since period 4. The overspend is primarily driven by expenditure on external placements. The increase in forecast overspend is mainly due to a residential placement breakdown for a complex young person; which has been partially offset by reductions in the number of young adults in placements paid for by Children's Social Care. The reduction in over 18s is due to a number of young adults moving into TYPS properties, young people moving to university, and a case transitioning to adults.

**Education:** The forecast overspend as at period 5 is £1,241k; a favourable movement of £487k since period 4. The overspend is primarily driven by the costs of SEN Transport which continue to be reviewed. The routes have been retendered and implementation of new contracts has commenced in the Autumn Term. Costs are being avoided as a result of this, which has reduced the forecast overspend. The service continues to face demand pressures and therefore the forecast may continue to change throughout the next two terms. The position will continue to be closely monitored and an update provided later in the Autumn Term.

**Capital and Financing:** The forecast underspend on Capital and Financing budgets has increased since period 4 due to an increase in the forecast level of investment income due to increases in interest rates. The period 5 forecast for investment income is based on current interest rate levels and forecast cash balances. Any further increases to the Bank of England base rate in future months is expected to increase the level of forecast income.

	Current month				Year to date			
Income & Expenditure summary	Plan	Actual £000s	Variance	%	Plan	Actual £000s	Variance	%
Operating income from patient care activities	21,789	21,854	65	0.3%	108,940	109,806	865	0.8%
Other operating income	1,118	1,308	190	17.0%	5,607	6,575	968	17.3%
Operating income	22,907	23,162	255	1.1%	114,548	116,381	1,833	1.6%
Of which COVID-19 Reimbursement	220	189	(31)		1,163	1,116	(46)	
Agency pay	(676)	(1,115)	(439)	(65.0%)	(3,424)	(4,848)	(1,424)	(41.6%)
All other employee expenses	(16,556)	(16,610)	(53)	(0.3%)	(81,915)	(82,922)	(1,007)	(1.2%)
Operating non pay	(6,307)	(6,537)	(230)	(3.6%)	(31,685)	(32,825)	(1,140)	(3.6%)
Total operating surplus / (deficit)	(632)	(1,099)	(467)	(2.0%)	(2,476)	(4,214)	(1,738)	(1.5%)
Non operating items	(562)	(529)	32	5.8%	(2,788)	(2,690)	98	3.5%
Surplus / (deficit) before impairments and transfers	(1,194)	(1,628)	(435)	(1.9%)	(5,265)	(6,904)	(1,640)	(1.4%)
Technical adjustments	15	20	5	33.3%	77	101	24	31.2%
Adjusted financial performance surplus/(deficit)	(1,179)	(1,608)	(430)	(1.9%)	(5,188)	(6,803)	(1,616)	(1.4%)
I&E margin including COVID-19 Reimbursement	(5.1%)	(6.9%)	(1.8%)		(4.5%)	(5.8%)	(1.3%)	
Trust Efficiency Programme	1,113	779	(334)	(30%)	4,906	3,352	(1,555)	(32%)
Of which recurrent	30%	22%	(8.4%)	(3070)	22%	15%	(7.0%)	(3270)
	4.4%	3.0%	(1.4%)		3.9%	2.6%	(1.3%)	
Efficiencies as a % of Operating Expenditure	4.470	5.070	(1.470)		3.370	2.070	(1.376)	
Capital Expenditure	1,136	211	(925)	(81%)	2,862	2,003	(859)	(30%)
CDEL	361	109	(252)	(70%)	792	291	(501)	(63%)
PDC	775	102	(673)	(87%)	2,070	1,712	(358)	(17%)
Cash and Equivalents	23,666	25,382	1,716	7.2%				

#### **Trust Financial Summary – Month 5**

At month 5, the Trust reported a deficit of £1.608m against a planned deficit of £1.179m which is an adverse variance of £430k

YTD the Trust is reporting an overspend against plan of £1.616m

The main driving factors behind the overspend position are unachieved TEP and continued pressures within Urgent and Emergency care and delayed discharges.

#### Efficiency target:

The Trust has set an efficiency target for 2022/23 of £13.628m. In month 5, the Trust delivered efficiencies equating to  $\pounds$ 779k against a plan of c.£1.113k which is an underachievement of c.£334k. YTD the Trust has delivered c£3.352m – an underachievement of c.£1.555k versus plan.

The Trust continues to review and challenge its efficiency programme and new ideas to close the gap are being worked through with a view to deploying additional efficiency schemes in future months.